

Summary of recommendations to the executive and executive responses
Scrutiny Committee: Connected Communities
Date: 15-04-2026

Agenda item title: Hereford Bypass Phase 1 – methodology

Recommendation 1	Move from pass/fail assessments to scored or graded assessments, to ensure more granularity in traffic outcomes, safety outcomes, land acquisition, carbon reduction, woodland mitigation, biodiversity net gain, construction price, social value, affordability, and value for money.			
	[Note: Please explain whether the recommendation is agreed, partly agreed or not agreed to and what actions will be taken, or what actions are already in place].			
Executive Response	This recommendation has been accepted resulting in the criteria being redrafted for the final cabinet report. The criteria have now been organised against the Five Case Models as set out by the Department for Transport. The criteria have been expended from 21 to 41 and now include more qualitative and quantitative criteria as well as requirements that need to be in place before moving to the construction phase.			
Action	Owner	By When	Target/Success Criteria	Progress
Update criteria moving away from pass/fail to more quantitative and qualitative criteria. Include additional granularity in the criteria on specific areas of assessment from the Full Business Case.	Scott Tompkins	23 rd July	Included in revised Cabinet report	Completed
Organise criteria against the Green Book and DfT Five Case Model framework	Scott Tompkins	23 rd July	Included in revised Cabinet report	Completed

Recommendation 2	Widen the criteria for measuring social value to include the distribution of impacts on people in Herefordshire.			
	[Note: Please explain whether the recommendation is agreed, partly agreed or not agreed to and what actions will be taken, or what actions are already in place].			
Executive Response	The recommendation has been accepted resulting in an additional qualitative criteria covering a summary of the overall social benefits the scheme will deliver. This will be reported in a benefits distribution table and has been included in the revised Cabinet paper.			
Action	Owner	By When	Target/Success Criteria	Progress

New criteria added to Cabinet paper	Scott Tompkikns	23 rd July	Included in revised Cabinet report	Completed

Recommendation 3	Ensure clearer reporting of project risks, assumptions and uncertainty. [Note: Please explain whether the recommendation is agreed, partly agreed or not agreed to and what actions will be taken, or what actions are already in place].			
Executive Response	This recommendation has been accepted resulting in changes to the criteria so that they now include more about the key risks including the financial risks.			
Action	Owner	By When	Target/Success Criteria	Progress
Inclusion of wider risk criteria as well as additional quantitative financial information.	Scott Tompkins	23 rd July	Included in the revised Cabinet report	Completed

Recommendation 4	Ensure the report to Cabinet incorporates high/medium/low growth risk scenarios. [Note: Please explain whether the recommendation is agreed, partly agreed or not agreed to and what actions will be taken, or what actions are already in place].			
Executive Response	This recommendation has been accepted resulting in changes to the Full Business Case that will be published in June so that it includes modelling information showing low, medium and high growth scenarios.			
Action	Owner	By When	Target/Success Criteria	Progress
Instructed consultants AECOM working on the Full Business Case development to ensure that the growth scenarios are reported in the final report.	Scott Tompkins	23 rd July	Included in the revised Cabinet report	Completed

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